

# Project Management Case study



## The Requirement:

Briant's of Risborough provide the trade and consumers with a variety of garden machinery, fencing and agricultural products. The Business has been in existence for over 50 years and operates out of two closely linked sites in Longwick, Buckinghamshire.



A 350m<sup>3</sup> warehouse is used to store the majority of the machinery and has been formed from the conversion of an old vehicle workshop. Additional storage is used in the roof space of other buildings.

The floor was crumbling and the racking had been added to over the years resulting in difficult working conditions and significant effort required to identify stock especially during annual stock takes.

**ley hill solutions** was asked to project manage the refurbishment of the warehouse including the installation of new flooring, racking and to review the stock control process.

## The Methodology:

ley hill solutions undertook a series of interviews with those members of staff most involved in the stock management process and from this developed a detailed project plan to ensure the warehouse was in a fit state to accept the New Year order of stock.

Based on the requirements of the stock levels detailed plans were drawn up to show the best

possible utilisation of space for the products expected to be stored.

Flooring and racking contractors were commissioned to provide detailed quotes of preferred products and a final selection of suppliers made.

The project plan was adapted to meet the contractors' availability. During the laying of the floor and racking installation ley hill solutions was on site to oversee the operations and ensure everything was kept to plan and timescale.

## The Result:

The refurbishment was completed on time and to budget with a completely new level floor, 3 racks of shelving and mobile ladders for each aisle.

The stock was returned from the shelves from the temporary storage containers and the new ordered stock placed in the warehouse on the allocated shelving.

The end result was much more efficient system of handling and managing stock throughout the year.



## Contact details:

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